

The Political Current

www.clas.wayne.edu/PoliticalScience

SUMMER 2010

Dr. Brad Roth, Professor in the Classical Tradition

You seem to have a broad definition of the duties and responsibilities of a university professor. How did your professors shape the teacher that you are now?

Having acquired four degrees from four very different institutions, I have had exposure to the widest range of role models, but my undergraduate mentors at Swarthmore College stand out. The faculty were dedicated to extensive interaction with students, and students, in turn, were motivated to make sure that their work product did not disappoint their professors. I recall, in particular, spending hours in Professor Tom Bradley's office discussing politics, political philosophy, and history. I still visit him frequently, and recently contributed an essay to a volume celebrating his career.

It is impossible to reproduce my undergraduate experience, but I do see my mission as "bringing a little bit of Swarthmore" to Wayne. As a Teaching Assistant at the University of California at Berkeley, I had exposure to a very different model of undergraduate education: one in which undergraduates were often treated as second-class citizens. I have had positive role models to emulate, but also negative role models whose example I seek to avoid.

scholars share their research and insights on matters of societal concern.

I feel a responsibility to give talks, on campus and off, about current issues in international law and politics, and to organize on-campus events on political topics. I do my best to attend events organized by my colleagues, in part to encourage student attendance by example. It is difficult to get our students, who often have job and family responsibilities, to add this dimension to their studies. However, if they do not seize whatever opportunities they have to avail themselves of the intellectual life that a major University has to offer, they are missing out on a major aspect of a college education.

Can you tell us a bit about WSU's Learning Communities—a project you have participated in?

The Learning Communities project is based on the idea that learning is a collective and participatory enterprise that extends beyond the classroom and requires the building of a web of relationships. I have contributed to this mission through our Legal Studies Learning Community, taking advantage of my connections to the Law School, to the legal community, and to former students who are now in law school or law practice -- sixteen of whom have shared their experiences with current students this semester in various Learning Community sessions.

Along with our Peer Mentor, Eric Fleury, I have programmed weekly sessions that have focused on topics of interest to students considering a career in law, including: law school admissions; the LSAT; first-year law school exams; student experiences from all of the region's law schools; the path from student to practicing lawyer; and the experience of litigation practice. Depending on the feedback we receive, we will determine whether and how our one-semester pilot project can be sustained.

Can you talk about your scholarly work?

I describe my scholarly work as the application of political theory to problems in international and comparative public law. My early scholarship focused on controversies over the recognition of governments in international law (i.e., When is a *de facto* regime not a "government?"), and on the related question of the existence, specifications, and consequences of an internationally-mandated "right to democratic governance." I have explored a range of topics involving human rights and state sovereignty. My recent work examines (and,

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Wayne State University Board of Governors

Richard Bernstein, *chair*; Tina Abbott, *vice-chair*; Debbie Dingell, Eugene Driker, Diane L. Dunaskiss, Paul E. Massaron, Annetta Miller, Gary S. Pollard, Jay Noren, *ex officio*

Another area of academia you treat very seriously is participation in the public forum. Do you see this as an integral part of student life?

Commuter schools often lack a felt sense of academic community. Students come to see the university as nothing more than the venue for their classes: almost literally, they view the university as a "drive-through." A major research institution such as ours is much more than that. It is a place where prominent



A Look at the Center for Peace and Conflict Studies

For twenty years, the Center for Peace and Conflict Studies (CPCS) has been a neighbor of the Department of Political Science, both physically (the center is located down the hall) and through shared courses, instructors, interests, and goals. During this period, the Director of the Center has been Dr. Frederic S. Pearson, a political science professor specializing in international politics. Graduate students in the political science program interested in international politics have studied with him and in many cases have written their dissertations under his guidance. Many of these students have engaged in research projects with Dr. Pearson and the Center, both before and after completion of their doctorate.

The CPCS celebrates its 45th anniversary in 2010. It's one of the leading institutions in the nation in developing new approaches to conflict resolution and cross-cultural conflict management. It supports several undergraduate courses, a co-major, and a newly certified Graduate Certificate in Peace and Security Studies.

The CPCS faculty and staff engage in scholarly and applied research initiatives. A newly-endowed post-doctoral program in Science, Technology, Peace and Public Policy—a joint endeavor with the WSU School of Engineering—will host visiting faculty in areas such as nuclear, environmental, biogenetic and related technologies. The "Mind of Peace Experiment" is a new grass-roots dialogue between Palestinians and Israelis.

The Center also provides outreach on issues of conflict management and intercultural understanding through community

education. Recently, it has hosted delegations of Middle Eastern and European students with funding from the US State Department and the German Marshall Fund.

The Center's Detroit Council for World Affairs puts the Center in touch with major foreign policy interest groups and practitioners here and abroad.

Prominent human rights advocate and former president of Ireland Mary Robinson delivered the annual Max Mark Cranbrook Peace Lecture in April 2010. Robinson, a recipient of the U.S. Presidential Medal of Freedom and former United Nations High Commissioner for Human Rights, spoke on "Challenges to Global Peacemaking." For a more comprehensive look at the Center's many programs and academic courses, please visit <http://www.clas.wayne.edu/pcs/>. ■



The Middle East Partnership Initiative Students

Undergraduates of Excellence



Cauli Rodrigues Bedran

Cauli Rodrigues Bedran

is a senior student-athlete from Brazil who came to WSU with an athletic scholarship to join the

swimming and diving program. For the past two seasons, he served as a team captain and as a Student Athlete Advisory Committee representative. Last year, he was named All-Region Academic and received the Great Lakes Intercollegiate Athletic Conference

Commissioner's Award for Excellence in the pool and classroom. He has been named All-American seventeen times and held a national title on the 200 medley relay in 2008. He has worked as a student research assistant for the Center for Peace and Conflict studies for two years. He was named to the Dean's list on two occasions.

Eric Fleury is a senior majoring in political science and Japanese. Under the guidance of **Dr. Brad Roth**, he won an undergraduate research grant to study the international legal aspects of the former Yugoslavia. He presented his research at a conference in Croatia. He has also studied in Japan. He is now serving as an intern at the Eastern District Federal Court in the chambers of Judge Avery Cohen and

working in the Peer Mentor Program. Eric was featured in 2009's CLAS Notes' Aim Higher.

Amani Hammoud

(sponsored by **Dr. Brad Roth**),

Shena Penn

(sponsored by **Dr. Kyu-Nahm Jun**) and **Sevora Olalere** (sponsored by graduate student **Susumu Suzuki**) won Undergraduate Research and Creative Projects awards. ■



Eric Fleury

Alumni News



Dr. Yamkam in Arkansas

Dr. Williams Yamkam (PhD 2009) is an assistant professor at the University of Arkansas at Fort Smith.

Monica Irelan (MPA 2009) was named Director of the Imlay City Downtown Development Authority in December 2009.

Dr. Jason Booza (PhD 2009), a demographer in the School of Medicine, co-authored the article "Incorporating Geographic Information Systems (GIS) into Program Evaluation: Lessons from a Rural Medicine Initiative," which appeared in the *Journal of the American Board of Family Medicine*.

Dr. Kelly LeRoux (MPA 2002; PhD 2006) left her position at the University of Kansas and joined the faculty in the Department of Public Administration at the University of Illinois at Chicago.

LeToya Morgan (MPA 2010) was awarded the 2010-2011 William C. Richardson Fellowship in Government Affairs and Philanthropy by the Council of Michigan Foundations.

Tamara (Tasha) Feinstein (B.A. 1997) is the director of the Peru Documentation Project at the National Security Archives. She's authored several Electronic Briefing Books related to Peru. She is completing her doctorate at the University of Wisconsin. Her thesis title is "The Peruvian Legal Left in the Era of Massacre (1980-2000)."

Dr. Charles D. Smith (PhD 2003) is Director of the David P. Weikart Center for Youth Program Quality in Ypsilanti. ■

Dr. Brad Roth *Continued from page 1*

quite controversially, defends) the limitations that sovereignty-oriented legal doctrines place on transnational prosecutions of human rights violators.

I am currently attempting to draw together the themes of a dozen or more of my published articles and book chapters into a major work titled *Sovereign Equality and Moral Disagreement*, that will express a unified theory of the relationship between international and domestic legal authority. This project has turned out to be challenging -- even more so than my first book (*Governmental Illegitimacy in International Law*). The grand statement will include many unpopular contentions, and if it is going to have the intended impact, it needs to be "spot on."

I next plan to focus on a set of questions in legal, moral, and political philosophy that previous projects have addressed tangentially. These questions involve claims frequently made for the existence of "natural law"—law that is somehow "pre-institutional," rooted in moral truth rather than in social processes. In a diverse world, in which the strong claim to know better than the weak, and seek legal license to impose their will, such claims need to be subjected to the most exacting scrutiny. ■

On the Road in Mozambique with Dr. Deegan-Krause

Professor **Kevin Deegan-Krause**, along with WSU President Emeritus **Irvin D. Reid** and political science graduate student **Cameron Wimpy**, accompanied twelve students and staff members from the Honors College to Mozambique from October 20 to November 4, 2009.

The trip was the culmination of a semester of collaborative classroom work on the topic of democratization in Africa. While in Mozambique, the students interviewed citizens, politicians, and former president **Joachim Chissano**. Many of the students blogged about their experiences at www.netvibes.com/adpm.

The African Democracy project was designed to give students a richer understanding and firsthand observation of politics in Africa. On completion of the trip, the students put together a short film and other audiovisual materials in preparation for Joachim Chissano's visit in the fall of 2010 to Wayne State.

Professor Deegan-Krause commented in the Honors' College newsletter, "It is common to talk about foreign-study trips as 'life-changing experiences,' but what I care about is how these trips



Student Michelle El-Hosni in Mozambique

change lives. Sure, students and faculty come back with memories and pictures, but the important part for me is that the change becomes an integral part of us and causes us to behave differently when we engage with the world. That long-term integration of experience into our personal and professional lives is something that Honors does particularly well." ■

Alumna Vanessa Fluker Honored with a Harriet Tubman Award

Vanessa Fluker received her joint MA/JD degree in 2002 from the WSU Law School and the Department of Political Science. Since then, she has devoted herself to fighting for disenfranchised people in Detroit. She began law school at age forty for precisely this purpose and has represented Detroit children suffering from exposure to lead paint as well as many local victims of attempts to unfairly foreclose on their homes.

She is an advocate for the elderly in particular, for whom a loss of home can be devastating.

This winter the Black Women Lawyers Association of Michigan honored Vanessa Fluker with the prestigious Harriet Tubman Award. ■



Vanessa Fluker (on right) with client

Lauren Henrickson-Warzynski awarded 2009-10 Jorge Tapia-Videla Award

Lauren Henrickson-Warzynski was selected as the 2009-2010 recipient of the Jorge Tapia-Videla Award for Graduate Student Excellence. Ms. Henrickson-Warzynski graduated from the MPA program in 2009 with a GPA of 3.86. She has been actively involved in research with the Center for Urban Studies



Lauren Henrickson-Warzynski and Dr. Jered Carr

(CUS) and began work by participating in a project examining economic development strategies. In the summer of 2009, she became the project coordinator of the CUS Midtown Initiative, and just this fall joined the Center full-time as a Research Assistant. She is currently working on the COMPSTAT Initiative, which, with the Midtown Initiative, is directed at improving the safety and vitality of the Midtown area.

Lauren also has a truly exceptional record of service to the community. In 2005, as a part of her second semester work in the Wayne State Honors Program, Lauren developed The Free Store, a place where

those in need could obtain clothing, food, and other necessities at no cost. The first Free Stores were held on a monthly basis in the Cass Corridor. Since then, the event has moved around Detroit and has been held on a weekly and monthly basis in donated spaces in Detroit, Highland Park, Hamtramck, and Romulus. While working to develop the Free Store, Lauren received Undergraduate Research Grants to support the project. Through her Undergraduate Research Grant and a partnership with WSU's Community Legal Resources, Lauren was also able to obtain non-profit status for Free Change, the organization that now runs The Free Store. ■

Faculty Activity

Philip Abbott's article "What Can Shakespeare Tell Us About 'Bad' Leaders?" appeared in the *Journal of Leadership Studies* (Winter 2010). His "Two Bad Kings and Two Bad Presidents" is forthcoming in *Presidential Studies Quarterly*. He presented "Jack Kerouac's *On the Road* and American Exceptionalism" at the 2009 American Political Science Association meetings in Toronto. The fourth edition of *Political Thought in America* debuts in 2010 (Waveland Press).

Ronald Brown took ten students to Turkey (see related article). He is currently on sabbatical and focusing on projects related to black racial identity.

Jered Carr's article "Prospects for Centralizing Services in an Urban County: Evidence from Self-Organized Networks of Eight Local Public Services" (with alumna Kelly LeRoux) appeared in *Journal of Urban Affairs*. He presented research at the Seminar on States as Facilitators or Obstructionists of Local Government at Florida State in February 2010 and at the Meeting of the Public Management Research Association in October 2009. His paper "The Structure of Interlocal Service Networks and the Effects of Administrative and Electoral Conjunctions on their Formations" (with Kelly LeRoux) was delivered at WOW4 in June 2009.

Timothy Carter presented "Insurgent Fatal Attacks: Competing Risks in Afghanistan" (with graduate student **Susumu Suzuki**) at the International Studies Association meeting in New Orleans. He also presented "War's Other Tragic Events: An Examination of Non-Hostile Fatalities in Afghanistan" (with graduate student **Michael Langlois**) and "Terrain: Weather and Warfare: Insurgent Attacks in Afghanistan" (with graduate student **Daniel Veale**) at the Midwest Political Science Association meetings in Chicago in April 2010.

Kevin Deegan-Krause has been involved with the American Democracy Project eCitizenship Initiative, the African Democracy

Project, the Center for Russian and East European Studies in Stockholm, and the European Consortium for Political Research, among other work. Dr. Deegan-Krause received a University Career Development award in Spring 2010.

Charles Elder's co-authored article "Legislators and Administrators: Complex Relationships Complicated by Term Limits" appeared in *Legislative Studies Quarterly* in February 2010. His co-authored paper "The Social and Political Forces Shaping Legislator-Constituent Relations: Expanding an Empirical Theory of Representation" was presented at the Midwest Political Association meetings in Chicago in April 2010. Other authors included in this research project include **Drs. Richard Elling, Marjorie Sarbaugh-Thompson, John Strate, Lyke Thompson and Kelly LeRoux.**

Susan Fino is a member of the "Coalition to Save the United States" and the "United States Conservancy" groups, both working to save the last great American ocean liner, the *SS United States*, now in Philadelphia. The liner is on the National Registry of Historic Places. Groups in New York City and Philadelphia are working with state and local officials on plans to repurpose the ship as some kind of static attraction. She is part of the government/legal committee and general purpose research arm of the Conservancy. See: <http://ssunitedstatesconservancy.org/SSUS/blog/>.

Daniel Geller gave an invited lecture on "Power and International Conflict" at the U.S. Army Command and General Staff College, Ft. Leavenworth, Kansas in June and presented a briefing in July at the U.S. Department of State on empirical patterns of deterrence and crisis escalation among nuclear and non-nuclear weapon states. Later in July he convened, chaired, and served as a discussant on two research committee panels (Quantitative International Politics) at the XXIst

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World Congress of the International Political Science Association held in Santiago, Chile.

Michael Goldfield's article "African-Americans and the U.S. Labor Movement" will appear in *Encyclopedia of Black History* (edited by Joe Trotter). His article "Retrospective on David Greenstone's Labor in American Politics" appeared in the June issue of *Polity*.

Ewa Golebiowska's article "Third Wave of Democracy: Poland" is forthcoming in *Democratization in Theory and Practice* (edited by M. Malone) from Continuum Books. Her conference paper "Poles' Conceptions of Citizenship, their Antecedents, and Implications for Political Participation" was presented at the International Society of Political Psychology in Dublin in July 2009.

Mary Herring's research paper (with Elizabeth Prough), "Question Format and Risk-Taking on Level of Political Knowledge," was presented at the annual meeting of the Midwest Political Science Association in April 2010.

Kyu Nahm Jun received a University Research Grant to support her work, "An Empirical Analysis on the Determinants of the E-Government Service Adoption in U. S. Municipalities."

Sharon Lean's chapter "Monitoring Elections" appeared in *Which Way Latin America: Hemispheric Politics Meets Globalization* (United Nations University Press: Andrew Cooper and Jorge Heine, eds).

Jodi Nachtwey is a member of a newly formed interdisciplinary research group at WSU called the Urban Watershed Environmental Research Group (UWERG). The group has applied for national grants to study statewide environmental behavior and attitudes. If funded, UWERG will share information with relevant groups with a goal of raising environmental awareness in Detroit students.

Fred Pearson co-authored an article, "Soft Power and the Question of Democratization," with alumna Marie Lousbery at a

workshop on Liberal Interventionism and Democracy Promotion at East Carolina University, preparatory to its inclusion in an edited volume on the subject.

Brad Roth's article "Coming to Terms with Ruthlessness: Sovereign Equality, Global Pluralism and the Limits of International Criminal Justice" appeared in *Santa Clara Journal of International Law*. He has been named as one of three U.S. representatives to the International Law Association's new Committee on the Recognition of States and Governments. His most recent conference presentation was at the Annual Meeting of the American Branch of the International Law Association in New York on October 24, 2009, where he talked of "Kosovo's Secession and the International Legal Order."

Marjorie Sarbaugh-Thompson heads the term limits research group within the department. Aside from a piece in *Legislative Studies Quarterly*, she presented the group's findings in the paper "Measuring 'Term Limitedness' in Cross Sectional Research" in *State Politics and Policy*. She also presented this research at the APSA meetings in Toronto in September 2009. In April 2010, she presented "The Social and Political Forces Shaping Legislator-Constituent Relations: Expanding an Empirical Theory of Representation" at the Midwest Political Science Association meeting in Chicago.

Lawrence Scaff's book *Max Weber in America* will be published by Princeton University Press in 2011. "Remnants of Romanticism: Max Weber in Oklahoma and Indian Territory," which originally appeared in the *Journal of Classical Sociology*, was reprinted in *Secularization* (Bryan Turner, editor) in 2010.

John Strate's article "Sexual Harrassment: What's a Local Manager to Do?" (with Tae Hwa and James Leidlein) appeared in *Public Integrity* 12. ■

Professor Brown Travels to Turkey with Student Group

In the winter of 2009, Professor **Ron Brown**, along with Professor **Mumtaz Usmen**,



Dr. Ron Brown (far left), Dr. Gerald Thompkins (second from left), Dr. Mumtaz Usmen (second from right), and two Turkish hosts

Interim Dean of Engineering, and Professor **Gerald Thompkins**, Associate Dean of Engineering, team-taught a course, "Islam, Secularism, and Democracy in Modern Day Turkey." The course was designed to increase student understanding of the political, religious and cultural forces that shape and determine Turkey's approach to Islam, democracy, secularism, and modernity in preparation for a trip to Turkey.

From May 25 to June 8, 2009, ten students traveled to Turkey. (**Tosi A. Cleveland** and **Piotr M. Zagorowski** were the Political Science students enrolled in the course.)

The group spent time in Istanbul, Izmir, Pamukkale, and Ankara.

Visiting and talking with professors at Ege University in Izmir reminded Dr. Brown of the abundant resources WSU has in comparison to a fairly prestigious institution in Turkey. What also stood out was that secularism was a key component of Turkish national identity among both graduate students and professors at Ege University. At lunch, two of the professors told Dr. Brown their sense of identity came from both modern and ancient Turkey, going back to the ancient ruins and the Ottoman Empire. ■

Graduate Student Research Day 2010

The 2010 Graduate Student Research Day took place on April 13. Graduate students prepared posters explaining a current research project for this annual event.

Graduate Director **Dr. Lawrence Scaff** awarded first place to **Jennifer Sweet-Cushman** for "Making the Cut: Analysis of Potential Furlough Policy Options at the Canton Public Library." Second place was awarded to **Michael Langlois** for "War's Other Tragic Events: An Examination of Non-Hostile Fatalities in Afghanistan." Honorable mentions went to **Justin Rex, Laurel Sprague, Eric Stokan** and **Robert Mahu**.

The guest speaker was **Dr. Shannon Orr** (PhD 2005), now an assistant professor at Bowling Green State University. She spoke about travails faced along the road to tenure. Dr. Orr's research is in the area of environmental development and conservation in the national parks. ■

Congratulations ...

The following graduate and doctoral students earned degrees in the Department of Political Science in Spring-Summer 2009 and Fall 2009:

PHD DEGREES WERE EARNED BY:

James Buccellato, Dana Dyson, Dora Ion, Sharon Keranen, Wassim Tarraf

MA DEGREES WERE EARNED BY:

Benjamin Tallerico, William Carduner, Cynthia Duquette, Nicholas Goebel, Nicole Gerring, Bernadette Rybak, Piotr Zagorowski



Dr. Dana Dyson with Dr. Charles Elder

MPA DEGREES WERE EARNED BY: Anthony Bronner, Erin Craig, Lauren Hendrickson- Warzynski, Christopher Hood, Wenwen Shi, Amy Styma, Asma Taqi, Lauren Dennis, Monica Irelan, Aubrey Jones, Lauren Konchel, Akila McAllister, Indira Pierce, Ramona Rodriguez-Washington, Kevin Skazalski, Ashley Velardo, Sheila Bawks, Kelly Krawczyk, LaToya Morgan, Kwadwo Owusu-Ansah, Shannon Smith, James Vote, John Witt ■

Graduate Student News

Cameron Wimpy's "Cohort and Cultural Effects on Unconventional Political Behavior" was awarded "best paper presented by a graduate student" at the 2009 Southwest Political Science Association meeting. He also presented "Uncertainty and Political Clientelism: The Political Effects of Campaign Rallies" at the 2010 Midwest Political Science Association meetings.

Jyoti Omi Chowdhury, current international research fellow, presented a paper at the CUNY AGEP Research Symposium titled "Human Rights Treaties: A Brief Theoretical Examination." He also presented "Human Rights Treaties: A Mirage or a Hammer" at the Michigan Conference of Political Science. He has been asked to contribute a paper to WPHR.org., a human rights online journal published by Harvard University.

Patty Zakaria's "Does Corruption 'Grease the Wheel' of Economic Growth in Developing Countries?" was presented at the Canadian Political Science Association in May 2009.

The following students presented papers at the 2010 Midwest Political Science Association meetings.

Shanthi Karuppusamy, "Intergovernmental Competition and Local Public Finance: Assessing the Modifying Effects of Local Fiscal Capacity and Municipal Structure" (co-authored with Dr. Jered Carr).

Wen Wen Shi, "Early Academic Assessment Program Evaluation Design Poster: The Role of the Internet in Accumulating Social Capital in Non-democratic Regions."

Laurel Sprague, "The Social and Political Forces Shaping Legislator-Constituent Relations: Expanding an Empirical Theory of Representation."

Justin Rex, "Military & Foreign Policy Across Presidencies."

Michael Langlois, "The Human & Environmental Costs of Conflict."

Daniel Veale, "Terrain, Weather and Warfare: Insurgent Attacks in Afghanistan."

Gino Tozzi, "Macroeconomic Effects on the G.W. Bush Administration's Approval Rate."

MPA student **Amy Aubrey** served as an intern in the Development Office at Hospice of Michigan in Detroit from January to December 2009.

MPA Student **Jacob Femminineo** served as Chairman of the Macomb County Charter Commission in 2009.

MPA student **Tanya Jordan** is the new Director of Development with the Heritage Museum of Orange County. ■

Alumni Notes: Dr. Alvaro Cortes (PhD 2001)—Thinking About Think Tanks?

Graduate schools are typically in the business of training the next generation of university and college professors. I learned about academia's approach to replenishing its ranks shortly after enrolling in graduate school. During my first meeting with my graduate



student advisor, the advisor promptly encouraged me to concentrate in American Government and Politics because most academic positions in Political Science are in this field. Sage advice if your goal is to join the distinguished ranks of academia.

My professional career began elsewhere. In 2001, I joined Abt Associates, a public policy think tank in Washington D.C. Think tanks, or policy institutes, are non-profit or for-profit organizations that conduct research in a wide range

of policy domains, including housing, education, health, workforce development, environment, and criminal justice. At Abt, the research may use both qualitative and quantitative methods to conduct process assessments (i.e., how is a program being implemented), outcome evaluations (i.e., what are the outcomes experienced by program participants), and program evaluations (i.e., what was the

impact of the program on program participants).

Unlike many think tanks, Abt also provides technical assistance to help local communities implement programs effectively and improve their institutional capacity. Abt also has a large international line of business that focuses on agriculture, economic development, the environment, health (including health finance, health policy, health systems management, HIV/AIDS, and international health), privatization, and urban development.

Abt's research and technical assistance projects are staffed by a diverse group of professionals—e.g., biochemists, biologists, economists, engineers, environmental analysts, epidemiologists, health experts, physicians, political scientists, programmers, psychologists, social workers, statisticians, and survey methodologists. Staff typically work on multiple projects simultaneously, exposing them to many different policies and programs, and project teams can range from small (2 or 3 staff) to large (20 or more staff).

The think tank community is diverse, and each organization has its own culture. Some organizations have the look and feel of an academic institution, others have a corporate culture, and many fall in between. All are committed to harnessing our nation's most talented graduate students to guide public policy, improve the lives of people, and push the boundaries of our knowledge. Think about think tanks. ■

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Alumni News and Information for Future Newsletters

We're interested in what you're doing now. Please take a moment to complete the following information and return it to us via fax, e-mail or US mail:

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